

**DEPARTMENT OF THE ARMY**  
**Fiscal Year 2026**  
**BUDGET ESTIMATES**  
**June 2025**



**MILITARY CONSTRUCTION, ARMY RESERVE**

The estimated cost of this report or study for the Department of Defense is approximately \$14,903. This includes \$137 in expenses and \$14,766 in DoD labor.

**FY 2026 Summary**  
**Discretionary and Mandatory Funding**  
**(\$ in thousands)**

	<u>Discretionary</u>	<u>Mandatory</u>	<u>Total</u>
Military Construction, Army	2,173,959	-	2,173,959
Military Construction, Navy	6,012,677	749,184	6,761,861
Military Construction, Air Force	3,721,473	102,100	3,823,573
Military Construction, Defense-Wide	3,792,301	35,000	3,827,301
NATO Security Investment Program	481,832	-	481,832
Military Construction, Army National Guard	151,880	-	151,880
Military Construction, Air National Guard	188,646	5,925	194,571
Military Construction, Army Reserve	42,239	-	42,239
Military Construction, Navy Reserve	2,255	-	2,255
Military Construction, Air Force Reserve	60,458	-	60,458
Base Realignment & Closure Account	410,161	-	410,161
Family Housing, Army	606,976	-	606,976
Family Housing, Navy	551,705	-	551,705
Family Housing, Air Force	633,995	-	633,995
Family Housing, Defense-Wide	53,374	-	53,374
Family Housing Improvement Fund	8,315	-	8,315
Military Unaccompanied Housing Improvement Fund	497	-	497
Homeowners Assistance Program (HAP)	-	-	-
Total	18,892,743	892,209	19,784,952

*The FY 2026 request for Military Construction, Army Reserve includes \$42,239 thousand of discretionary funds.*

All figures in the following detailed exhibits labeled for FY 2026 are for the FY 2026 discretionary appropriations President's Budget request only unless otherwise noted.

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# TABLE OF CONTENTS

TAB DESCRIPTION	PAGE NUMBER
---	-----
1. TABLE OF CONTENTS.....	i
2. STATE LIST.....	iii
3. BUDGET APPENDIX EXTRACT.....	vi
BUDGET SUMMARY.....	vi
APPROPRIATION LANGUAGE.....	vii
4. SPECIAL PROGRAM CONSIDERATIONS.....	viii
5. INSIDE THE UNITED STATES.....	1
Pennsylvania.....	1
6. WORLDWIDE.....	6
Worldwide Unspecified.....	6

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DEPARTMENT OF THE ARMY  
FISCAL YEAR 2026  
MILITARY CONSTRUCTION, ARMY RESERVE  
(DOLLARS ARE IN THOUSANDS)  
INSIDE THE UNITED STATES

STATE	PROJECT	INSTALLATION/CITY (COMMAND)	AUTHORIZATION	APPROPRIATION	NEW/ CURRENT	PAGE
-----	NUMBER	PROJECT TITLE	REQUEST	REQUEST	MISSION	-----
Pennsylvania		New Castle (USAR)				1
	90037	Area Maintenance Support Activity	30,000	30,000	C	1
		Subtotal New Castle	\$ 30,000	30,000		
		* TOTAL MCAR FOR Pennsylvania	\$ 30,000	30,000		
		** TOTAL INSIDE THE UNITED STATES FOR MCAR	\$ 30,000	30,000		



DEPARTMENT OF THE ARMY  
FISCAL YEAR 2026  
MILITARY CONSTRUCTION, ARMY RESERVE  
(DOLLARS ARE IN THOUSANDS)  
WORLDWIDE

STATE	PROJECT	INSTALLATION/CITY (COMMAND)	AUTHORIZATION	NEW/ APPROPRIATION CURRENT	
-----	NUMBER	PROJECT TITLE	REQUEST	REQUEST MISSION	PAGE
-----	-----	-----	-----	-----	----
Worldwide	Unspecified	Design (DESIGN)			6
	96475	Design	0	6,013	6
		Subtotal Design	\$ 0	6,013	
		Minor Construction (MINOR)			7
	96474	Unspecified Minor Construction	0	6,226	7
		Subtotal Minor Construction	\$ 0	6,226	
		* TOTAL MCAR FOR Worldwide Unspecified	\$ 0	12,239	
		** TOTAL WORLDWIDE FOR MCAR	\$ 0	12,239	
		MILITARY CONSTRUCTION, ARMY RESERVE TOTAL	\$ 30,000	42,239	
		Total Cost of New Mission Projects	(0)	\$ 0	
		Total Cost of Current Mission projects	(1)	\$ 30,000	
		Total Cost of other line items	(2)	\$ 12,239	
		Total Cost of FY 2026 MCAR Projects	(3)	\$ 42,239	

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MILITARY CONSTRUCTION, ARMY RESERVE  
FISCAL YEAR 2026 BUDGET SUMMARY

The military construction program for the Army Reserve shown in the schedules of this title is summarized in the following tabulation:

<u>FISCAL YEAR</u>	<u>MILITARY CONSTRUCTION, ARMY RESERVE</u>
2026	\$42,239,000
2025	\$255,032,000
2024	\$107,076,000

1. Major Construction. The MCAR major construction program is one of the most visible means of improving Army Reserve facility working conditions. This program provides funding for military construction projects in the United States and Territories as authorized in the Military Construction Acts and in this year's request for Authorization and Appropriations. This request funds the Army Reserve's most critical facility needs within the context of the Army's facility strategy.

2. Minor Construction. Provision is made for the construction of future unspecified projects that have not been individually authorized by law but are determined to be urgent requirements and do not cost more than the amounts specified in 10 U.S.C. 2805. Projects awarded with these funds must cost more than \$4,000,000 and may not exceed \$9,000,000. If located in the United States, or its territories, commonwealths, and possessions, the cost may be adjusted according to DoD's published local construction cost index not to exceed \$14,000,000.

3. Design. This provides for the necessary pre-award activities for military construction projects including surveys, studies, maintaining standards and criteria, design and cost estimates, and other related activities. In general, design funds requested in Fiscal Year 2026 will be used to design projects in the Army Reserve's Fiscal Years 2027, 2028, and 2029 programs. All new construction projects are designed to a minimum life of 40 years in accordance with DoD's Unified Facilities Code (UFC 1-200-02) including energy efficiencies, building envelope and integrated building systems performance.

## MILITARY CONSTRUCTION, ARMY RESERVE

### FISCAL YEAR 2026 BUDGET ESTIMATE

#### APPROPRIATION LANGUAGE

For acquisition, construction, expansion, rehabilitation, and conversion of facilities for the training and administration of the Army Reserve as authorized by Chapter 1803 of Title 10, United States Code and Military Construction Authorization Act, \$42,239,000 to remain available until September 30, 2030: Provided, that, of such amount, not to exceed \$6,013,000 shall be available for design, and architect and engineer services, as authorized by law, unless the Chief of the Army Reserve determines that additional obligations are necessary for such purposes and notifies the Committees on Appropriations of both Houses of Congress of the determination and the reasons therefore.

## MILITARY CONSTRUCTION, ARMY RESERVE

### FISCAL YEAR 2026 BUDGET ESTIMATE

#### SPECIAL PROGRAM CONSIDERATIONS

##### Pollution Abatement

Military construction projects proposed in this program will be designed to meet environmental standards. Projects proposed primarily for abatement of existing pollution problems have been reviewed to ensure that corrective design is accomplished in accordance with specific standards and criteria. This submission contains no projects specific to pollution abatement.

##### Energy Conservation

Military construction projects specifically for energy conservation have been developed, reviewed, and selected with prioritization by energy savings per investment cost. Any project proposed primarily for energy conservation includes improvements to existing facilities and utilities systems to upgrade design, eliminate waste, and install energy savings devices. Projects are designed for minimum energy consumption.

##### Flood Plain Management and Wetlands Protection

Proposed land acquisitions, disposals, and installation construction projects have been planned to allow for the proper management of flood plains and the protection of wetlands by avoiding long and short term adverse degradation of wetlands. Project planning is in accordance with the requirements of Executive Order Nos. 11988 and 11990.

##### Design for Accessibility of Physically Handicapped Personnel

In accordance with Public Law 90-480, provision for physically handicapped personnel will be provided for, where appropriate in the design of facilities included in this program.

##### Environmental Protection

In accordance with Section 102 (2) (c) of the National Environmental Policy Act of 1969 (PL 91-190), the environmental impact analysis process has been completed or is actively underway for all projects in the Military Construction Program.

## SPECIAL PROGRAM CONSIDERATIONS

(Continued)

### Reserve Potential/Placement of Reserve Component Units in Local Communities

The Reserve potential to meet and maintain authorized strengths of all Reserve flying/nonflying units in those areas in which these facilities are to be located has been reviewed. It has been determined, in coordination with all other Services having Reserve flying/nonflying units in these areas, that the number of units of the Reserve Components of the Armed forces presently located in those areas, and those which have been allocated to the areas for future activation, is not and will not be larger than the number that reasonably can be expected to be maintained at authorized strength considering the number of persons living in the areas who are qualified for membership in those Reserve units.

### Preservation of Historical Sites and Structures

Facilities included in this program do not directly or indirectly affect a district, site, building, structure, object, or setting listed in the National Register of Historical Places, except as noted on DD Form 1391.

### Use of Excess Schools and Other Buildings

Considerations were made to utilize available commercial or academic buildings but none were suitable except as identified by specific projects in this request.

### Congressionally Directed Projects

No projects were directed by any Congressional committee for inclusion in the FY 2026 budget.

### Other Congressional – Design

No considerations are made for directed design projects in the FY 2026 budget.

***EXTENSION OF AUTHORITY TO CARRY OUT CERTAIN FISCAL YEAR 2023 PROJECT.***

(a) EXTENSION.—Notwithstanding section 2002 of the Military Construction Authorization Act for Fiscal Year 2023 (division B of Public Law 117–263; 136 Stat. 2970), the authorization set forth in the table in subsection (b), as provided in section 2602 of that Act (136 Stat. 2987), shall remain in effect until October 1, 2026, or the date of the enactment of an Act authorizing funds for military construction for fiscal year 2027, whichever is later.

(b) TABLE.—The table referred to in subsection (a) is as follows:

**Army Reserve: Extension of 2023 Project Authorization**

<b>Location</b>	<b>Installation</b>	<b>Project</b>	<b>Original Authorized Amount</b>
Florida	Perrine	Army Reserve Center / AMSA	\$46,000,000

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1. COMPONENT AR	FY 2026 GUARD AND RESERVE MILITARY CONSTRUCTION	2. DATE 23 JUN 2025
3. INSTALLATION AND LOCATION New Castle Pennsylvania		4. AREA CONSTRUCTION COST INDEX 1.06
13. MAJOR EQUIPMENT AND AIRCRAFT		
<u>TYPE</u>	<u>AUTHORIZED</u>	<u>ACTUAL</u>
TRACKED	1	1
TRAILER	31	20
WHEELED	38	23
EQUIPMENT > 30	<u>11</u>	<u>7</u>
TOTALS	81	51
<p>* Not all authorized vehicles are assigned permanent parking at this facility. Remaining vehicles are assigned permanent parking at an Army Reserve Equipment Concentration Site.</p>		
14. OUTSTANDING POLLUTION AND SAFETY DEFICIENCIES		
	(\$000)	
A. AIR POLLUTION	0	
B. WATER POLLUTION	0	
C. OCCUPATIONAL SAFETY AND HEALTH	0	

1. COMPONENT  AR	FY 2026 MILITARY CONSTRUCTION PROJECT DATA			2. DATE  23 JUN 2025	
3. INSTALLATION AND LOCATION  New Castle Pennsylvania			4. PROJECT TITLE  Area Maintenance Support Activity		
5. PROGRAM ELEMENT  0532292A	6. CATEGORY CODE  21418	7. PROJECT NUMBER  90037	8. PROJECT COST (\$000)  Auth 30,000 Approp 30,000		
9. COST ESTIMATES					
ITEM	UM (M/E)	QUANTITY	UNIT COST	COST(\$000)	
<u>PRIMARY FACILITY</u>					
91110 Land Purchase	ha (AC)	12.14 ( 30)	210,049	22,887 (2,550)	
21418 Area Maintenance Support Activit	m2 (SF)	1,887 ( 20,316)	10,308	(19,455)	
00000 Cybersecurity Measures	LS	--	--	(530)	
Sustainability/Energy Measures	LS	--	--	(352)	
<u>SUPPORTING FACILITIES</u>					
Electric Service	LS	--	--	4,364 (410)	
Water, Sewer, Gas	LS	--	--	(685)	
Paving, Walks, Curbs And Gutters	LS	--	--	(1,481)	
Storm Drainage	LS	--	--	(255)	
Site Imp(975) Demo( )	LS	--	--	(975)	
Information Systems	LS	--	--	(88)	
Other	LS	--	--	(470)	
ESTIMATED CONTRACT COST				27,251	
CONTINGENCY (5.00%)				1,363	
SUBTOTAL				28,614	
SUPV, INSP & OVERHEAD (6.50%)				1,860	
TOTAL REQUEST				30,474	
TOTAL REQUEST (ROUNDED)				30,000	
TOTAL RELATED FURNITURE & EQUIP				(394)	
10. Description of Proposed Construction Construct a collocated Area Maintenance Support Activity (AMSA) and Vehicle Maintenance Shop (VMS) in the vicinity of New Castle, Pennsylvania. Primary facilities include land acquisition and construction of a maintenance facility designed in accordance with the Army Reserve Design Guide. Supporting facilities include land clearing, general site improvements, utilities with connections, organizational and non-organizational parking, concrete aprons, standard automotive tool sets canopy, vehicle wash rack, bi-level equipment loading ramp, and fencing. Sustainability/Energy and cybersecurity measures are included. All fixtures, furnishings, and equipment will be provided. Antiterrorism force protection and physical security measures will be incorporated into the design including minimum standoff distances from roads, parking areas and vehicle unloading areas. Access for individuals with disabilities will be provided. Facilities will be designed to a minimum life of 40 years in accordance with DoD's Unified Facilities Criteria 1-200-02 including energy efficiencies, building envelope and integrated building systems performance. Air Conditioning (Estimated 204 kW/58 Tons).					
11. REQ: 1,887 m2 ADQT: NONE SUBSTD: 1,188 m2					
PROJECT: Land acquisition and construction of an AMSA and VMS. (Current Mission)					
REQUIREMENT: This project's approved facility requirements are based on a consolidation effort defined in the 99th Readiness Division Real Property Master Plan. The consolidation includes the AMSA-110 maintenance mission that is in a leased facility supporting 354 vehicles assigned to 17 Army Reserve units with 761 Soldiers, Branch					

1. COMPONENT  AR		FY 2026 MILITARY CONSTRUCTION PROJECT DATA		2. DATE  23 JUN 2025	
3. INSTALLATION AND LOCATION  New Castle Pennsylvania			4. PROJECT TITLE  Area Maintenance Support Activity		
5. PROGRAM ELEMENT  0532292A		6. CATEGORY CODE  21418	7. PROJECT NUMBER  90037		8. PROJECT COST (\$000)  Auth 30,000 Approp 30,000
<u>REQUIREMENT: (CONTINUED)</u> Maintenance Activity-110 (AMSA-110 annex) located at the Butler Army Reserve Center (ARC), and the 402 HHD POL Support Battalion and 326 Quartermaster Water Purification Detachment, both assigned to the Lawrence County Veterans Memorial ARC. The new maintenance facility will provide the necessary infrastructure to train and equip Army Reserve Soldiers and leaders from which the Active component will draw upon for critical warfighting capabilities inherent to deployable combat forces. This facility will directly support the operational readiness of the assigned and supported units. <u>CURRENT SITUATION:</u> Maintenance personnel are currently assigned to three facilities; the Lawrence County Veterans Memorial ARC located in New Castle, a leased maintenance facility in New Castle, and the Butler ARC in Butler. Constructed in 1962, the VMS located at the Lawrence County Veterans Memorial ARC is unable to support vehicle maintenance and training for assigned units due to its small size and dated configuration. As a result units regularly perform training and maintenance activities outdoors which is not efficient or safe. The organizational parking is also undersized. Constructed in 1962, the VMS located at the Butler ARC is undersized and lacks several of the functional areas required for proper vehicle and equipment maintenance. AMSA-110 is currently operating from a temporary leased facility in New Castle until the new maintenance facility is constructed. Its previous location, also a leased facility, was acquired by the Pennsylvania Army National Guard to support future Army National Guard facility requirements. Upon project completion the maintenance facilities at the Lawrence County Veterans Memorial ARC and Butler ARC will be repurposed to fulfill a shortfall in training space and the temporary lease for AMSA-110 will be terminated.  <u>IMPACT IF NOT PROVIDED:</u> If this project is not provided, the assigned units will continue to train in undersized and functionally inadequate facilities. The Branch Maintenance Activity and AMSA-110 will continue split operations in facilities that do not support oversized vehicles and a long-term lease will have to be negotiated for the AMSA-110 mission. The operational productivity for the region will continue to suffer due to deficiencies in the functional capabilities of the existing facilities. Dated and undersized infrastructure will continue to magnify operational inefficiencies resulting in degraded readiness while maintenance and repair functions continue to become increasingly difficult as new equipment is placed into service and the number of fielded systems increases. Maintenance functions will be unable to keep pace with increasing mission responsibilities which will ultimately have a negative impact on unit and equipment readiness. <u>ADDITIONAL:</u> Required assessments have been made for supporting facilities and the project is not in a 100-year floodplain in accordance with Executive Order 11988. This project has been coordinated with the installation physical security plan, and all physical security measures are included. All required antiterrorism protection measures are included. Alternative methods of meeting this requirement have been explored during project development. This project is the only feasible option to meet the requirement. The Deputy Assistant Secretary of the Army (Installations, Housing and Partnerships) certifies that this project has been considered for joint use potential. The facility will be available for use by other components. A parametric cost estimate based upon project engineering design was used to develop this budget estimate. Sustainable principles, to include life cycle cost effective practices, will be integrated into the design, development and construction of the project and will follow the guidance detailed					

1. COMPONENT  AR	FY 2026 MILITARY CONSTRUCTION PROJECT DATA			2. DATE  23 JUN 2025																								
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ADDITIONAL: (CONTINUED) in the Army Sustainable Design and Development Policy - complying with applicable laws and executive orders.																												
12. SUPPLEMENTAL DATA:																												
A. Estimated Execution Data: <div style="margin-left: 20px;">           (1) Acquisition Strategy: Design-bid-build            (2) Design Data           <div style="margin-left: 20px;">             (a) Design or Request for Proposal(RFP) Started: JUL/2023              (b) Percent of Design Completed as of SEP 2024: 35%              (c) Percent of Design Completed as of JAN 2025: 65%              (d) Design or RFP Complete: DEC/2025              (e) Total Design Cost (\$000): 3,625              (f) Energy Study and/or Life Cycle Cost Analysis performed: YES              (g) Standard or Definitive Design Used? NO           </div>           (3) Construction Data:           <div style="margin-left: 20px;">             (a) Contract Award: MAR/2026              (b) Construction Start: APR/2026              (c) Construction Complete: APR/2028           </div> </div>																												
B. Equipment associated with this project which will be provided from other appropriations: <table style="width: 100%; margin-top: 10px;"> <thead> <tr> <th style="text-align: left;"><u>Equipment Nomenclature</u></th> <th style="text-align: left;"><u>Procuring Appropriation</u></th> <th style="text-align: left;"><u>Fiscal Year Appropriated Or Requested</u></th> <th style="text-align: right;"><u>Cost (\$000)</u></th> </tr> </thead> <tbody> <tr> <td>Furniture</td> <td>OMAR</td> <td>Future Request</td> <td style="text-align: right;">150</td> </tr> <tr> <td>Collateral Equipment</td> <td>OMAR</td> <td>Future Request</td> <td style="text-align: right;">100</td> </tr> <tr> <td>IDS</td> <td>OPA</td> <td>Future Request</td> <td style="text-align: right;">50</td> </tr> <tr> <td>Info Sys - ISC</td> <td>OPA</td> <td>Future Request</td> <td style="text-align: right;">59</td> </tr> <tr> <td>Info Sys - PROP</td> <td>OMAR</td> <td>Future Request</td> <td style="text-align: right;">35</td> </tr> </tbody> </table>					<u>Equipment Nomenclature</u>	<u>Procuring Appropriation</u>	<u>Fiscal Year Appropriated Or Requested</u>	<u>Cost (\$000)</u>	Furniture	OMAR	Future Request	150	Collateral Equipment	OMAR	Future Request	100	IDS	OPA	Future Request	50	Info Sys - ISC	OPA	Future Request	59	Info Sys - PROP	OMAR	Future Request	35
<u>Equipment Nomenclature</u>	<u>Procuring Appropriation</u>	<u>Fiscal Year Appropriated Or Requested</u>	<u>Cost (\$000)</u>																									
Furniture	OMAR	Future Request	150																									
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Info Sys - ISC	OPA	Future Request	59																									
Info Sys - PROP	OMAR	Future Request	35																									
Component POC: Army Reserve      Phone Number: 703-806-6729																												

1. COMPONENT  AR		FY 2026 MILITARY CONSTRUCTION PROJECT DATA			2. DATE  23 JUN 2025	
3. INSTALLATION AND LOCATION Design Worldwide Unspecified				4. PROJECT TITLE Design		
5. PROGRAM ELEMENT  0532292A		6. CATEGORY CODE  96100		7. PROJECT NUMBER  96475		8. PROJECT COST (\$000)  Approp 6,013
9. COST ESTIMATES						
ITEM		UM (M/E)	QUANTITY		UNIT COST	COST(\$000)
PRIMARY FACILITY						6,013
96100 Design		LS	--		--	(6,013)
SUPPORTING FACILITIES						
ESTIMATED CONTRACT COST						6,013
CONTINGENCY (0.00%)						0
SUBTOTAL						6,013
SUPV, INSP & OVERHEAD (.00%)						0
TOTAL REQUEST						6,013
TOTAL REQUEST (ROUNDED)						6,013
TOTAL RELATED FURNITURE & EQUIP						(0)
10. Description of Proposed Construction This item provides for: parametric, concept, and final design of major and unspecified minor construction projects; value engineering; and the development of standards and criteria for Army Reserve facilities. Facilities will be designed to a minimum life of 40 years in accordance with Department of Defense Unified Facilities Criteria 1-200-02 including energy efficiencies, building envelope and integrated building systems performance.						
11. REQ: NONE ADQT: NONE SUBSTD: NONE						
PROJECT: Design funds.						
REQUIREMENT: This funding is required to provide design and engineering services for regular Military Construction, Army Reserve (MCAR) and Unspecified Minor projects. This account is dissimilar to any other line item in the MCAR budget in that it is reflective of an operations expense, versus a defined scope of a single construction project. Funds will be used by the United States Army Corps of Engineers districts for in-house designs, Architect-Engineer contracts, and administrative support functions. These funds are required for accomplishment of final correction, review, reproduction and advertisement of projects in the fiscal year 2026 program: for advancement to final design of projects in fiscal year 2027 and for initiation of design of projects in fiscal years 2028 and 2029. The funds request for the annual design requirement includes value engineering, the costs to update standards and criteria, guide specifications, technical manuals, and the cost to continue the Department of the Army Facility Standardization Program.						

1. COMPONENT  AR		FY 2026 MILITARY CONSTRUCTION PROJECT DATA			2. DATE  23 JUN 2025	
3. INSTALLATION AND LOCATION Minor Construction Worldwide Unspecified				4. PROJECT TITLE Unspecified Minor Construction		
5. PROGRAM ELEMENT  0532292A		6. CATEGORY CODE  96200		7. PROJECT NUMBER  96474		8. PROJECT COST (\$000)  Approp 6,226
9. COST ESTIMATES						
ITEM		UM (M/E)	QUANTITY		UNIT COST	COST(\$000)
PRIMARY FACILITY						6,226
96200 Minor Construction Facilities		LS	--		--	(6,226)
SUPPORTING FACILITIES						
ESTIMATED CONTRACT COST						6,226
CONTINGENCY (0.00%)						0
SUBTOTAL						6,226
SUPV, INSP & OVERHEAD (.00%)						0
TOTAL REQUEST						6,226
TOTAL REQUEST (ROUNDED)						6,226
TOTAL RELATED FURNITURE & EQUIP						(1,888)
10. Description of Proposed Construction    Provision is made for future unspecified minor construction projects including construction, alteration, or conversion of permanent or temporary facilities as authorized under Title 10 United States Code 2805. Projects awarded with these funds must cost more than \$4,000,000 while not exceeding \$9,000,000. If located in the United States, or its territories, commonwealths, and possessions, the cost may be adjusted according to the Department of Defense published local construction cost index not to exceed \$14,000,000. Facilities will be designed to a minimum life of 40 years in accordance with Department of Defense Unified Facilities Criteria 1-200-02 including energy efficiencies, building envelope and integrated building systems performance.						
11. REQ:                      NONE                      ADQT:                      NONE                      SUBSTD:                      NONE						
PROJECT:    Minor Military Construction, Army Reserve.						
REQUIREMENT:    This line item is required to provide for unspecified projects for which the need cannot reasonably be foreseen nor justified in time to be included in this Military Construction, Army Reserve program.						
CURRENT SITUATION:    These urgent projects address high command priorities such as critical mission requirements, environmental protection, and unforeseen conditions. These projects cannot wait until the next annual budget submission.						
IMPACT IF NOT PROVIDED:    The Army Reserve will be unable to address urgent and unforeseen requirements that arise during the year.						